GRAND RAPIDS COMMUNITY COLLEGE

AGENDA OF BOARD OF TRUSTEES



MONDAY, OCTOBER 16, 2023 4:15 PM BOARD CHAMBERS 143 BOSTWICK NE GRAND RAPIDS, MI

GRAND RAPIDS COMMUNITY COLLEGE BOARD OF TRUSTEES



David J. Koetje, M.A. Chairperson 2024



Kenyatta Brame, J.D. Vice Chairperson 2028



Sheryl Siegel, B.A. Treasurer 2024



Kathleen Bruinsma, J.D. Secretary 2028



Brandy Lovelady Mitchell, Ed.D Trustee 2026



Daniel Williams, Ed.D Trustee 2026



Salvador Lopez, M.S. Trustee 2028



Charles W. Lepper, Ph.D. President

GRAND RAPIDS COMMUNITY COLLEGE REGULAR BOARD OF TRUSTEES MEETING MONDAY, OCTOBER 16,2023 BOARD CHAMBERS-4:15 p.m. ORDER OF BUSINESS

I. GENERAL BUSINESS

- A. Call to Order
- B. Introduction of Guests
- C. Review and Approval of Agenda to include additions, deletions, or corrections.
- D. Open Comments
 - Open comments in this section of the agenda are limited to comments specifically related to today's board agenda.
- E. Special Order of Business (New Business)
 - 2022-2023 Audit Report Plante Moran

II. MONITORING REPORTS

- F. Report (s)
 - Finance Update

III. UPDATE

- G. Student Report
- H. Foundation Update
- I. Board Chair Report
- J. President's Update
- K. Faculty Association Update

IV. COMMUNITY CONNECTIONS

L. Communications to the Board

V. CONSENTITEMS

These items will be adopted as a group without specific discussion. When approving the meeting agenda, any board member may request that a consent agenda item be moved to the regular agenda for discussion or questions. Recommended that the following items be approved as presented:

- M. Minutes of previous meetings, Grant Awards/Requests, Personnel Transactions, & Financial Transactions
 - Minutes from September 18, 2023 Board Meeting
 - Grants GRCC received from September 1, 2023 to October 12, 2023

VI. ACTIONITEMS

- N. Purchases over \$100,000
- 0. Capital Outlay Submission

VII. **OPEN COMMENT** (Faculty, staff, students, and the Public are invited to address the Board on any matter.)

VIII. FINAL BOARDCOMMENTS

IX. ADJOURNMENT

Next Meeting of the Board:

- Thursday, October 19, 2023, Work Session, Calkins Science Building, Room 125,1:30 pm
- Wednesday, November 15, 2023, Work Session, Board Conference Room, 1:30 pm
- Monday, November 20, 2023, Regular Meeting, Board Library, 4:15 pm

GENERAL BUSINESS

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- E. Special Order of Business (New Business)
 - 2022-23 Audit Report Plant Moran

MONITORING REPORTS

- F. Report (s)
 - Finance Update- Lisa Freiburger

UPDATES

- G. Student Report None at this time
- H. Foundation Update and Annual Grants Report Erin Van Egmond/Lisa Dopke
- I. Board Chair Update Dave J. Koetje
- J. President's Update Charles W. Lepper
- K. Faculty Association Update None at this time.

November 2023 Event Listing

Event: Michigan Community College Choral Festival Concert

Date: Wednesday, November 8

Time: 3 p.m.

Location: Betty Van Andel Opera Center **Hosted by:** GRCC Music Department

Open to the public: Yes

Admission: Adults \$10.00 Students/Seniors \$5.00 All GRCC and GRPS Students with current

Student ID- FREE

Event: Fall Student Honors Recital **Date:** Thursday, November 9

Time: 3:15 p.m.

Location: Albert P. Smith Music Center, Linn Maxwell Recital Hall

Hosted by: GRCC Music Department

Open to the public: Yes Admission: FREE

Event: Diversity Lecture Series: Speaker Dr. Delia Fernandez-Jones

Date: Thursday, November 9

Time: 4-5 p.m. **Location:** 168 ATC

Hosted by: Office of Diversity, Equity and Inclusion -

Open to the public: Yes Admission: Free

Event: Psychology Lecture Series: Speaker Jennifer Rapanos

Date: Wednesday, November 15

Time: 1 p.m.

Location: 168 ATC

Hosted by: Psychology Department

Open to the public: Yes Admission: Free

Event: Fall Brass & Woodwind Concert

Date: Thursday, November 16

Time: 7 p.m.

Location: Albert P. Smith Music Center, Linn Maxwell Recital Hall

Hosted by: GRCC Music Department

Open to the public: Yes

Admission: Adults \$10.00 Students/Seniors \$5.00 All GRCC and GRPS Students with current

Student ID- FREE

Event: Piano Department Recital **Date:** Friday, November 17

Time: 7 p.m.

Location: Albert P. Smith Music Center, Linn Maxwell Recital Hall

Hosted by: GRCC Music Department

Open to the public: Yes

Admission: Adults \$10.00 Students/Seniors \$5.00 All GRCC and GRPS Students with current

Student ID- FREE

Event: Fall Percussion Concert **Date:** Tuesday, November 28

Time: 7 p.m.

Location: Albert P. Smith Music Center, Linn Maxwell Recital Hall

Hosted by: GRCC Music Department

Open to the public: Yes

Admission: Adults \$10.00 Students/Seniors \$5.00 All GRCC and GRPS Students with current

Student ID- FREE

Event: Guitar Night hosted by the GRCC International Guitar Series

Date: Thursday, November 30

Time: 7 p.m.

Location: Albert P. Smith Music Center, Linn Maxwell Recital Hall

Hosted by: GRCC Music Department

Open to the public: Yes

Admission: Adults \$10.00 Students/Seniors \$5.00 All GRCC and GRPS Students with current

Student ID- FREE

COMMUNITY CONNECTIONS

L. Communications to the Board

CONSENT ITEMS

- L. Minutes of previous meetings, Grant Awards/Requests, Personnel Transactions, & Financial Transactions
 - Minutes from September 18, 2023 Board Meeting
 - The following new grants were awarded between August 16 and October 1, 2023:

The GRCC Play and Learn program was awarded \$404,170 from the Kent County Early Childhood Millage (administered by First Steps Kent) to continue programming in the community. The program hosts several play groups for parents and children at GRCC and several sites throughout Kent County. The group also hosts an Instagram page with instructional content to help parents prepare their child for kindergarten and distributes activity bags that can be used for play and learn by families in home-care settings.

GRCC's **School of Liberal Arts** was awarded a grant of \$81,000 from the **State of Michigan's Office of Sixty by 30** to participate in the Immigrant Success Grant initiative. Grant funds will be used to refresh and scale up a previously-piloted ESL Fast-Track Workshop to increase the retention rates of students enrolled in its English as a Second Language (ESL) program. Additionally, Global Detroit partners will provide technical assistance to GRCC in planning, conducting, and analyzing the results of the immigrant student assessment, and GRCC will participate in a learning cohort for community colleges covering topics including recognizing foreign education and experience, obtaining foreign transcripts, building cultural and other supports for immigrant, refugee, and first-generation students.

GRCC Employees on the Move from September 1, 2023 - October 1, 2023

WELCOME TO GRCC

New Hires:

Deborah Ronk

Counseling and Career Center, Assistant

Professor

Effective date: October 16, 2023

Ausar Martin

Ford Fieldhouse, Support Professional

Effective date: October 2, 2023

Grace Blanchard

Finance & Administration, Administrative Assistant for VP of Finance & Administration

Effective date: September 18, 2023

Anne Momany

College Advancement, Support Professional

Effective date: September 11, 2023

James Hudson

Maintenance, Plumber

Effective date: September 11, 2023

Jaylin Tett

Custodians, Custodian I

Effective date: September 11, 2023

CONGRATULATIONS ON YOUR NEW POSITION

Transfers:

Donald Dykstra

Transfer to: Maintenance, Grounds

Maintenance

Transfer from: Facilities, Hybrid Custodian +

Ground

Effective date: October 2, 2023

Joshua Thompson

Transfer to: Maintenance, Grounds Manager

Transfer from: Maintenance, Building

Maintenance

Effective date: October 2, 2023

Kam Robles

Transfer to: GRCC Police, Police Sergeant Transfer from: GRCC Police, Police Officer

Effective date: September 25, 2023

Aneabal (Israel) Mayorga

Transfer to: Customer Support, IT Customer

Support Technician Level 1

Transfer from: Support Desk Technician,

Student Employment Services Effective date: September 11, 2023

Ann Isackson

Transfer to: Instructional Support & Inst. Planning, Interim Assoc. Provost ISIP

Transfer from: Student Success, Assoc. Dean

Student Support & Retention Effective date: August 21, 2023

Brian Beecher

Transfer to: Student Success, Interim Assoc

Dean Student Support & Retention

Transfer from: Director, Library & Learning

Commons

Effective date: August 21, 2023

Arika Davis

Transfer to: Training Solutions, Program

Manager

Transfer from: Job Developer, Training

Solutions

Effective date: August 7, 2023

THANK YOU FOR YOUR SERVICE

Separations:

Brady Siefker

Human Resources, Employee Leave & Compliance Specialist

Effective date: October 7, 2023

Jessica May

Early Childhood Learning Lab, Preschool Instructor

Effective date: September 30, 2023

Michelle Murdoch

Dental Auxiliary, Support Professional

Effective date: August 25, 2023

Retirements:

Tamara Scott Language & Thought, Professor Effective date: May 2, 2024

Alejandro Saldivar Mathematics, Professor

Effective date: October 14, 2023

M. Financial Transactions (September 1 - 30, 2023)

1. Purchases \$25,000-\$100,000

a. General Fund

1) Purchase order issued to provide payment for athletic officials.

Requestor: Lauren Ferullo – Athletics
Expenditure: \$30,000.00 (2272-11)
Disposition: Renewal Purchase
Supplier: ArbiterPay Trust Acct

Salt Lake City, UT

Source of Funds: General Fund Bid: No, Sole Source

b. Other Special Funds

1) Purchase order issued to purchase replacement furniture for Administration Building.

Requestor: Jim Vandokkumburg - Facilities Expenditure: \$75,154.84 (2822-42-GENADMIN)

Disposition: New Purchase

Supplier: Custer Workplace Interiors

Grand Rapids, MI

Source of Funds: Plant Fund

Bid: No, Steelcase CDA pricing

2) Purchase order issued to provide motorcycles for motorcycle safety course.

Requestor: Julie Parks – M-TEC

Expenditure: \$42,890.07 (2821-51-CYCLE)

Disposition: New Purchase

Supplier: BMW Motorcycles of Grand Rapids

Grand Rapids, MI

Source of Funds: Grants
Bid: No, MiDeal

3) Purchase order issued to provide motorcycles for motorcycle safety course.

Requestor: Julie Parks – M-TEC

Expenditure: \$37,902.60 (2821-51-CYCLE)

Disposition: New Purchase

Supplier: BMW Motorcycles of Grand Rapids

Grand Rapids, MI

Source of Funds: Grants
Bid: No, MiDeal

4) Purchase order issued to provide payment to MWTEC for the Program Director for the Surgical Tech program.

Requestor: Julie Parks – M-TEC

Expenditure: \$45,000.00 (2271-51-SCC)

Disposition: New Purchase

Supplier: Michigan Workforce Training & Education

Lansing, MI

Source of Funds: Grants

Bid: No, Sole Source

GRAND RAPIDS COMMUNITY COLLEGE 2023-2024 GENERAL OPERATING FUND BUDGET REPORT FOR THE PERIOD ENDED SEPTEMBER 30, 2023

	ADOPTED	2023/2024 ACTUAL	
GENERAL OPERATING	BUDGET	09/30/2023	PERCENTAGE
REVENUE:			
TUITION	40,792,000	21,202,066	51.98%
FEES	7,425,000	3,763,270	50.68%
PROPERTY TAX	39,761,000	31,850,980	80.11%
STATE AID	30,970,000	80,08	0.26%
INTEREST	000,000	255,100	31.89%
MISCELLANEOUS	1,650,000	130,327	7.90%
TOTAL REVENUE	121,398,000	57,281,831	47.19%
EXPENSE:			
SALARIES:			
INSTRUCTION	33,295,000	4,678,481	14.05%
COUNSELING	2,040,000	280,910	13.77%
LIBRARIAN	620,000	91,653	14.78%
ADMINISTRATION	5,890,000	1,168,334	19.84%
ADMINISTRATIVE SUPPORT	1,360,000	268,137	19.72%
TECHNICAL SUPPORT	9,300,000	1,931,905	20.77%
SECRETARIAL	5,255,000	1,010,791	19.23%
BLDG OPERATIONS	4,960,000	978,622	19.73%
STUDENT ASSISTANT	1,272,000	264,536	20.80%
EST SAVINGS ON OPEN POSITIONS	(500,000)	10.673.360	15 010
TOTAL SALARIES	63,492,000	10,673,369	16.81%
NON-SALARY:			
FRINGE BENEFITS	37,698,000	5,401,545	14.33%
CONTRACTED SERVICE	4,650,071	1,201,075	25.83%
SUPPLIES & REPAIRS	5,272,763	932,583	17.69%
UTILITIES & RENT	4,638,000	705,700	15.22%
TRANSFERS	1,634,875	29,146	1.78%
OTHER COSTS	3,090,957	355,683	11.51%
EQUIPMENT	329,863	94,650	28.69%
CONTINGENCY	300,000		0.00%
EST SAVINGS ON CONTROLLABLES	(500,000)		
TOTAL NON-SALARY	57,114,529	8,720,382	15.27%
TOTAL EXPENSE	120,606,529	19,393,751	16.08%
AUDIT DELICATION OF CONTRACT	701.471	37.000.000	
NET REVENUE (EXPENSE)	791,471	37,888,080	

GRAND RAPIDS COMMUNITY COLLEGE 2023-2024 GENERAL OPERATING FUND BUDGET REPORT FOR THE PERIOD ENDED SEPTEMBER 30, 2023

	MONTHLY ACTIVITY	MONTHLY ACTIVITY	YEAR-TO- DATE	YEAR-TO- DATE
	9/30/23	9/30/22	9/30/23	9/30/22
REVENUE:				
TUITION	(186,993)	(129,313)	21,202,066	20,088,513
FEES	151,651	144,493	3,763,270	3,424,863
PROPERTY TAX	17,035,471	16,963,649	31,850,980	30,189,837
STATE AID		166,159	80,088	166,159
INTEREST	(54,586)	72,701	255,100	132,277
MISCELLANEOUS	99,045	44,568	130,327	105,362
TOTAL REVENUE	17,044,589	17,573,377	57,281,831	54,107,011
EXPENSE:				
SALARIES:				
INSTRUCTION	2,611,015	3,385,487	4,678,481	4,654,507
COUNSELING	154,763	161,288	280,910	222,942
LIBRARIAN	47,918	67,743	91,653	82,999
ADMINISTRATION	410,278	578,823	1,168,334	1,249,057
ADMINISTRATIVE SUPPORT	96,407	180,857	268,137	281,846
TECHNICAL SUPPORT	713,941	978,745	1,931,905	1,845,860
SECRETARIAL	375,640	476,373	1,010,791	906,980
BLDG OPERATIONS	339,631	521,082	978,622	947,538
STUDENT ASSISTANT	82,535	108,785	264,536	205,490
TOTAL SALARIES	4,832,128	6,459,183	10,673,369	10,397,219
NON-SALARY:				
FRINGE BENEFITS	1,934,173	2,693,506	5,401,545	5,249,759
CONTRACTED SERVICES	328,037	409,125	1,201,075	1,105,604
SUPPLIES & REPAIRS	385,267	535,300	932,583	996,503
UTILITIES & RENT	287,157	324,510	705,700	1,020,632
TRANSFERS		87,500	29,146	233,769
OTHER COSTS	138,562	190,335	355,683	368,197
EQUIPMENT	23,422	9,639	94,650	39,211
CONTINGENCY	•	•		_
TOTAL NON-SALARY	3,096,618	4,249,915	8,720,382	9,013,675
TOTAL EXPENSE	7,928,746	10,709,098	19,393,751	19,410,894
NET REVENUE (EXPENSE)	9,115,843	6,864,279	37,888,080	34,696,117

GRAND RAPIDS COMMUNITY COLLEGE 2023 - 2024 DESIGNATED FUND BUDGET REPORT FOR PERIOD ENDING SEPTEMBER 30, 2023

		2023 - 2024	
	ADOPTED	ACTUAL	
DESIGNATED	BUDGET	9/30/2023	PERCENTAGE
REVENUE:			
CONTRACTED TRAINING	1,986,179	367,920	18.52%
OTHER MISCELLANEOUS LOCAL	1,322,536	83,728	6.33%
TOTAL REVENUE	3,308,715	451,649	13.65%
EXPENSES:			
SALARIES			
INSTRUCTION	350,580	40,996	11.69%
ADMINISTRATION	817,327	101,483	12.42%
CUSTODIANS & SECURITY	34,100	4,250	12.46%
SECRETARIAL	13,795	1,926	13.96%
STUDENT ASSISTANTS	32,025	87	0.27%
TOTAL SALARIES	1,247,827	148,744	11.92%
NON-SALARY			
FRINGE BENEFITS	401,797	59,916	14.91%
CONTRACTED SERVICES	920,680	163,451	17.75%
SUPPLIES & REPAIRS	727,254	79,001	10.86%
UTILITIES & RENTALS	1,650	0	0.00%
CAPITAL OUTLAY	19,100	0	0.00%
TRANSFERS	(174,875)	(29,146)	16.67%
OTHER	69,523	7,023	10.10%
TOTAL NON-SALARY	1,965,129	280,245	14.26%
TOTAL EXPENSE	3,212,956	428,989	13.35%
NET REVENUE (EXPENSE)	95,759	22,660	

GRAND RAPIDS COMMUNITY COLLEGE BUILDING & SITE FUND - GENERAL FOR PERIOD ENDED Sep 30, 2023

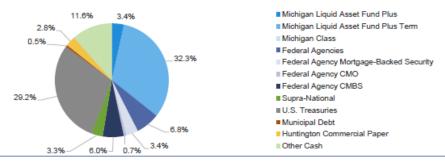
	ADOPTED	ACTUAL	
	BUDGET	9/30/23	PERCENTAGE
REVENUE:			
PROPERTY TAXES	10,560,000	8,483,825	80.34%
INVESTMENT INTEREST	900,000	445,806	49.53%
TRANSFER FROM GENERAL FUND	1,250,000	0	0.00%
DONATIONS	1,900,000	0	0.00%
FACILITIES FEE	1,900,000	968,550	50.98%
TOTAL REVENUE	16,510,000	9,898,181	59.95%
EXPENSES:			
MAINTENANCE & OTHER	4,935,000	1,348,163	27.32%
FORD NATATORIUM	12,500,000	0	0.00%
OTHER PROJECTS	0	(111,431)	0.00%
TRANSFERS TO DEBT FUND	2,915,000	0	0.00%
TOTAL EXPENSES	20,350,000	1,236,732	6.08%
NET REVENUE (EXPENSE)	(3,840,000)	8,661,449	

GRAND RAPIDS COMMUNITY COLLEGE BUILDING & SITE FUND - DEBT RETIREMENT FOR PERIOD ENDED Sep 30, 2023

	ADOPTED	ACTUAL
	BUDGET	9/30/23
REVENUE:		
TRANSFER FROM PLANT - FACILITIES FEE	1,981,622	0
TRANSFER FROM PLANT - GENERAL	933,378	0
TOTAL REVENUE	2,915,000	0
EXPENSES:		
2019 ISSUE (2009 REFUNDING)		
PRINCIPAL	700,000	0
INTEREST	230,250	0
OTHER EXPENSE	500	0
SUBTOTAL	930,750	0
2020 ISSUE (2012 REFUNDING)		
PRINCIPAL	1,760,000	0
INTEREST	221,122	0
OTHER EXPENSE	500	0
SUBTOTAL	1,981,622	0
TOTAL EXPENSES	2,912,372	0

Aggregate Cash and Investments

Security Type	Market Value	% of Total
Michigan Liquid Asset Fund Plus	\$4,903,940	3.4%
Michigan Liquid Asset Fund Plus Term	\$46,000,000	32.3%
Federal Agencies	\$9,676,358	6.8%
Federal Agency Mortgage-Backed Security	\$4,853,689	3.4%
Federal Agency CMO	\$1,045,505	0.7%
Federal Agency CMBS	\$8,495,012	6.0%
Supra-National	\$4,650,678	3.3%
U.S. Treasuries	\$41,684,768	29.2%
Municipal Debt	\$743,416	0.5%
Huntington Commercial Paper	\$4,040,101	2.8%
Other Cash	\$16,470,653	11.6%
Total	\$142,564,120	100.0%



The above information includes all the College's cash and investments.

ACTION ITEMS

N. Purchases over \$100,000

a. General Fund

No items for report for General Fund for September 2023.

a. Other Special Funds

1) Request permission to issue purchase order to purchase annual classroom media equipment (lifecycle replacement).

Requestor: Klaas Kwant - Information Technologies

Expenditure: \$146,625.21 (2822-42-GENCWI)

Disposition: New Purchase

Supplier: CTI

Grand Rapids, MI

Source of Funds: Plant Fund

Yes, RFP #2324-8234 Bid:

2) Request permission to issue purchase order to provide M-Tec fire panel replacement.

Requestor: C Kramer – M-TEC

Expenditure: \$105,453.00 (2330-42-GENERAL)

Disposition: New Purchase

Supplier: EPS

Grand Rapids, MI

Source of Funds: Plant Fund Bid: No, Sole Source

3) Request permission to issue purchase order to provide inter classroom instruction for Leadership Recharge for LG Energy.

Requestor: Deb Stout – M-TEC

Expenditure: \$105,453.00 (2218-51-MJT-LGCHEM)

Disposition: New Purchase Supplier: LG Chem Holland, MI

Source of Funds: Grants

Bid: No, Sole Source 4) Request permission to issue purchase order to provide SEM (Strategic Enrollment Management) Plan.

Requestor: Eric Mullen – Student Success

Expenditure: \$109,700.00 (2271-15)

Disposition: New Purchase

Supplier: Interact

LaCrosse, WI

Source of Funds: Designated Fund

Bid: Yes, RFP # 2223-7202 (WBE)

5) Request permission to issue purchase order to provide Construction Management services for natatorium pool conversion.

Requestor: Jim Vandokkumburg - Facilities Expenditure: \$615,160.00 (2810-42-FORDNAT)

Expenditure: \$548,250.00 (previously reported RFP #2324-

6181)

Total Project

Expenditure: \$12,500,000.00

Disposition: Construction Purchase

Supplier: Christman

Grand Rapids, MI

Source of Funds: Plant Fund

Bid: Yes, RFP #2324-7218

ACCOUNTS: KEY:

11 – General Fund * MBE 14 – Auxiliary Fund ** WBE 15 – Designated Fund *** M/WBE 42 – Bonds, Plant Fund **** MLBE 51 – Grants ****VET

91 – Agency Funds # - Non Responsive Bid NTE - Not to exceed

O. Capital Outlay Submission-Lisa Freiburger & Victoria Janowiak

Vision: GRCC provides relevant educational opportunities that are responsive to the needs of the community and inspires students to meet economic, social and environmental challenges to become active participants in shaping the world of the future.

Mission: GRCC is an open access college that prepares individuals to attain their goals and contribute to the community.

Values:

Excellence – We commit to the highest standards in our learning and working environment.

Diversity – We create an inclusive, welcoming, and respectful environment that recognizes the value, diversity, and dignity of each person.

Responsiveness – We anticipate and address the needs of students, colleagues, and community.

Innovation – We seek creative solutions through collaboration, experimentation, and adaptation.

Accountability – We set benchmarks and outcomes to frame our decision-making, measure our performance, and evaluate our results.

Sustainability – We use resources in responsible ways to achieve balance among our social, economic, and environmental practices and policies.

Respect – We treat others with courtesy, consideration, and civility.

Integrity – We commit to GRCC values and take personal responsibility for our words and actions.

Strategic Goals:

Strategic Goal #1: Teaching and Learning– The College develops curriculum and curriculum delivery, and supports instruction that measurably improves student learning.

Strategic Goal #2: Completion and Transfer – The College sustains and continuously improves our focus on successful student goal achievement whether that be completion of a degree/ credential, transfer to another college, or personal interest/skill attainment

Strategic Goal #3: The College works to create and support equitable practices across the institution to remove barriers and ensure high comparable outcomes for all identifiable groups.

Strategic Goal #4: The College seeks to positively impact the community by educating and training students with relevant skills so that they are retained in the service region holding living-wage jobs, as well as through collaborations/ events with education and community partners.

Strategic Goal #5: The College effectively plans for and uses our resources to preserve and enhance the institution.

Equal Opportunity and Non-discrimination. Statement Grand Rapids Community College is an equal opportunity institution and does not discriminate on the basis of gender, race. color, national origin, religion, height, weight, age, marital status, disability, sexual orientation, status as a disabled veteran or Vietnam Era veteran, and/or any other legally protected class not heretofore mentioned, in any of its educational programs and activities, including admissions and employment.

The above measures, in conjunction with other related state laws and the College's policies and procedures, will assure all Individuals opportunity for consideration or redress of complaints of illegal discrimination. Equal Employment Opportunity and Americans with Disabilities Act information may be obtained from the Director of Human Resources/Labor Relations & EEO, 404B CPP, 143 Bostwick Ayenue NE, Grand Rapids, Michigan 49503-3295. Telephone (616) 234-3972. GRCC is a tobacco free campus.